



The Hilltop Institute

State Health Policy: A Look Ahead

April 4, 2024

Laura Herrera Scott, MD, Secretary of the Maryland Department of Health (MDH), is a visionary health care leader with expertise across decades in integrating value-based care philosophy with clinical and population health strategies. She has spearheaded the creation of progressive programs that optimize patient outcomes, improve the quality of care, and advance health equity. Dr. Scott has served as Executive Vice President of Population Health at Summit Health, Vice President of Clinical Strategy and Product at Anthem, and Deputy Secretary of Public Health Services at MDH from 2011 to 2015. Dr. Scott is a Veteran of the United States Army Reserves as a Major in the Medical Corps.

Christopher Koller, MPPM, is President of the Milbank Memorial Fund, a 117-year operating foundation that improves population health by connecting leaders with the best information and experience. From 2005 to 2013, he served the state of Rhode Island as the country's first Health Insurance Commissioner. Under Mr. Koller's leadership, the Rhode Island Office of the Health Insurance Commissioner was nationally recognized for its rate review process and its efforts to use insurance regulation to promote payment reform, primary care revitalization, and delivery system transformation. He chairs Hilltop's Advisory Board.

Chuck Milligan, JD, MPH, Chief Operating Officer of Health Management Associates, is a respected health care leader who has made significant contributions in both the public and private sectors. He has served as the Medicaid Director in New Mexico and Maryland. As a consultant, Mr. Milligan has provided services to more than 20 states, testifying before the state legislatures in 8 states and Congressional committees, as well as working with states on Medicaid redesign, coverage initiatives, rebalancing efforts, dual eligible strategies, waivers, and other issues. For UnitedHealthcare's Community Plan, Mr. Milligan has served as CEO in New Mexico and Interim CEO in Maryland, as well as National Vice President for UnitedHealthcare's Dual Special Needs Plans. He was Hilltop's Executive Director from 2004 to 2011.

Cynthia Woodcock, MBA, has been Hilltop's Executive Director since 2013. Under her leadership, Hilltop expanded and solidified its role as a vital resource to Maryland state agencies, demonstrated the value of data-driven approaches to addressing complex state health policy issues, and received national recognition as a model public university-state agency partnership. Prior to her appointment as Hilltop's Executive Director, Ms. Woodcock was Principal Research Associate and Practice Area Lead for Long-Term Care, Aging, and Disability at IMPAQ International, LLC. From 2004 to 2011, she was a staff member at Hilltop, first as a Senior Research Analyst and then as Director of Aging & Disability Studies. Ms. Woodcock was a Principal of Futures, Inc., a consulting group specializing in program development and strategic planning, and has held positions with the International Life Sciences Institute, the Commonwealth Fund, the Robert Wood Johnson Foundation, and the New Jersey Department of Health.

